AGENCY PARTNERING

Agency partnering is a process in which multiple agencies agree to work together in the spirit of cooperation to achieve mutually identified project-related goals. The partnering process was initiated for the Red Mountain Freeway Environmental Impact Statement (EIS) to:

- 1) Allow the various agencies the opportunity to bring their issues of concern to the attention of the study team;
 - 2) Ensure early involvement of agencies with jurisdiction in the EIS process;
- 3) Develop early concencus on the methodology and approach to resolving and addressing critical study issues;
 - 4) Create a forum for agency. feedback to the study team at key points in the process;
 - 5) Generate agency accountability and a "sense of ownership" in the process; and
- 6) Ensure that the agencies had an understanding of the project and the processes undertaken to complete the EIS.

The participants that participated in the partnering effort included staff from ADOT, FHWA (Division and Region), EPA, COE, BLM, SHPO, Maricopa County, City of Mesa, and the Central Arizona Project. There were two different sessions. The first was held September 3&4, 1996. This two day effort included a field review to the group. This allowed everyone to get a first hand view of the location for the proposed project. The remainder of the time was spent with each agency expressing those issues, concerns and opportunities that were relevant to their particular area of responsibility.

A second meeting was held on December 12, 1996. This meeting was held to discuss the alternative selection process, to present the action alternatives to be carried forward for study, and to discuss the public information meetings to be held the next couple of nights.

FHWA-ADOT-BLM PARTNERING CHARTER JANUARY 23, 1997

- 1. Develop Mutual Understanding of Agencies' Missions, Goals and Constraints
- 2. Develop Effective Communication
 - * Establish effective forums for issue identification
 - * Define communication barrier
 - * Share information using full range of vehicles (e-mail, video conferencing, etc.)
- 3. Achieve Effective Conflict Resolution
 - * Obtain early agency buy-in
 - * Develop process for resolving conflicts
 - * Maintain commitment to using process
 - * Honor past commitments
 - * Maintain solutions oriented attitude
 - * Recognize need for flexibility especially to meet public safety needs
- 4. Streamline and Improve Timeliness of Review Process
 - * Early involvement of all relevant parties (proactive participation)
 - * Pool/share resources
 - * Strive for Single Point of Contact
 - * Dump the "fluff"
 - * Remove FHWA from routine ROW transactions
- 5. Coordinate Planning Process
 - * Hold yearly coordination meeting with all three agencies
 - * Integrate transportation needs with BLM Land Use Plans
 - * Interdisciplinary approach throughout process
 - * Develop consensus on Environmental Review process
- 6. Maintain Effective Teamwork
 - * Provide additional training in teambuilding and partnering
 - * Strive for mutual respect
 - * Evaluate Partnership on regular basis
- 7. Have Fun

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